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MUSTARD SEED

Collaborate

Grow

Share

Inherit



Preface

A World Made of Small Things

Within the small, quiet moments of our everyday lives,
we often find an entire world waiting to be seen.

Here today, there were writers and thinkers whose thoughts about these things were left in a drawer, not clearly speaking with age, paper covered by years of history, that is what we would report truly is a collection upon the past and a unique record the future.

In these pages, we attempt to capture fragments of an entire year like pieces of an old, old conversation. The thoughts matter; you, as there are here helpfully, and there are here your words themselves these fragments were incomplete, just as life itself can never be fully understood, but perhaps these words are exactly how the fragments.

This year, we walked many roads and paths, and many stories. The days that we then call long stories are not for display, but for remembrance. They are letters written to ourselves, records of wisdom, effort, and the fleeting moments of hope we managed to catch. Though there, we have learned to listen, to work, and even to accept what returns with time.

We tried this year's report is made made of small things. It is not the record of great achievements or monumental change, but the quiet, often overlooked moments that shaped who we have become. The reminder who existed in the corner of a room, who shaped futures in quiet thoughts after a meeting, and who, after a long and weary day, still gently moved forward with advice that.

By reading these fragments together, we create a web, one that allows every person, every story, every act of kindness to find a place to rest. We do not create stories, we simply wait patiently for the moment when these small moments begin to shimmer.

As you turn these pages, you may find only ordinary moments. But we hope you can sense the quiet balance behind them, the balance that makes every smallest thing live the moment in the moment. Though there, we carry these the distant threads that connect us all.

When you finish reading, perhaps you will feel a little weight, not the weight of paper, but of the effort, the courage, and the slow rising upon your heart.

Thank you for stepping into a world made of small things and for being part of the quiet, humble stories that help build our world one day together.

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The Threefold Support Network

In-Community Connection: A Network of Love in Action

As community leaders every life begins and finds belonging. Facing the challenge, as all Ireland's aging population, low birthrate, urban-rural disparities, and growing social disconnection, The National Social Mission continues to deepen local care by promoting the Threefold Support Network ...a compassionate system built upon Connection, Care, and Growth. Through acts of compassion, skill, education, and opportunities for meaningful work, we weave together a network that bridges generations, cultures, and regions.

Connection reflects the love of God expressed through blessing, hope, and presence. Whether through home visits, shared celebrations, or volunteering, we offer emotional and spiritual support that restores strength and reminds each person that they are not alone.

Care is our immediate response to those in need ...linking WHF's regional centers and service centers to provide timely, accessible support for families facing hardship or isolation.

Growth represents long-term resilience ...education, empowerment, and rebuilding that enables individuals and families to regain stability and move toward self-reliance with dignity.

Connection

Care

Growth





The Westfield Support Network

is not a single service project, but a model for nurturing community resilience and creating sustainable well-being. Working alongside corporations, churches, schools, local leaders, and volunteers, we meet with families who have lost support within their homes or villages. Together, we form a circle of strength so that no one faces life's storms alone.

From disaster to economic distress, from families to communities, The Westfield Good Willies continue to serve as a bridge that mends hearts and mends neighborhoods. Through this network, dedicated with compassion, strength and care, and sustained through growth... we walk hand in hand toward a hopeful path for Taiwan's communities.





Child Sponsorship & Family Care Services

A Child's World Made of Small Things



Child Sponsorship & Family Care Services

A Child's World
Center of Social Ecology



In our work with children and families, we are often reminded that growth begins with the smallest of moments. A world made of small things...spins, grows, steady motion, and the gentle presence of someone who cares...can become the foundation of safety for a child.

One of our social workers recalls a boy who arrived at our care home at the age of five. His hands trembled whatever he tried to hold—a pencil, like a bowl, or his

mother's hand—tiny movements that revealed how uncertain his world had once been. In the beginning, he could not even say his own name aloud.

We created a small space just for him: a desk, a lamp, a quiet corner where he knew he belonged. Over time, small steps—meeting someone's eyes, learning to write his name, daring to ask a question—began to stitch stability back into his life.

One rainy afternoon, he offered his



could make a drawing of a sun, just a simple orange sun on a piece of scrap paper, put it inside the envelope, something larger, the courage to express himself, the feeling of warmth returning, the belief that he was safe enough to be seen.

These are the moments that remind us why the threshold network of sponsorship, community care, foster, and out-of-home placement matters. Each layer is built on small acts of support—financial assistance, steady routines, attentive care...that quietly build a child's world together.

We do not always have all the answers, but we choose to keep showing up in the small things: listening, noticing, and believing in each child's possibility. Because when children begin to trust that even the smallest gestures are meant for them, they also begin to believe something essential...that they are worthy of being seen.

"What matters is that these children begin to believe they are worthy of being seen."



Together, Building Pathways of Love and Hope

At The Thailand Road Mission, children's best interests are always at the heart of all that we do. Through a threshold safety network, we connect churches, communities, and professional services, accompany and support children and families in crisis. This is a long and deeply personal journey, one where love and wisdom illuminate new beginnings.





1

Child Sponsorship: Relieving Burdens, Rewriting Futures

To support children from disadvantaged families, we established the first layer of protection through financial assistance and comprehensive care. Social workers conduct regular home visits, linking families with nearby community centers for possible safety and assistance, and they also offer scholarships, talent development plans, and camps to open more paths for children's growth and learning. Following their education is the key to breaking cycles of poverty, so we encourage parents to take part in building solid foundations for their future.

82,832 financial aids provided

457 scholarships, emergency relief grants, and special talent training subsidies

1,134 cases of family and child maintenance programs

5,090 participants in our New Year gatherings

559 children and sponsors joined summer camps or workshops



2

Community Care Homes: Family-Based Support in the Neighborhood

When families face ongoing poverty, the family's immediate household for government placement, community care homes serve as the second layer of protection. Partnering with local churches, these homes offer families living the same within the community, allowing children to grow in a secure environment while maintaining bonds with their support families, school, medical providers, and rebuild their relationships, creating students of a well-being.



838 cases of daily living care provided

191 participants in community gatherings, red envelopes, and educational aid



3

Out-of-Home Care: The Final Line of Defense

When a family's features have collapsed, an official government becomes the last line of defense for children's safety. This second level of care provides students to long-term residential services, including non-family-based family care and professional placement homes, offering children opportunities to a secure and stable environment. From their care, educational and psychological support, we help them find their identity, develop independence, and build healthy foundations for life.

Agape Children's Home,
Mustard Seed Family Home,
Family Like Care (New Taipei &
Pingtung),
Group Homes (Taichung)

95 children served

915 total service instances



Education and Community Empowerment

Walking with Children at Their Own Pace,
Helping Adults to Believe Again



Education and

Community Empowerment

Walking with Children at Their Own Pace,
Helping Adults to Believe Again



Each evening after school, we see them sitting
on the sofa—children begging that they, like,
be in the garden.

Some carry the weight of academic pressure,
academic impulses worse than their families,
and others just need a place where they can
be with themselves.

Our “Empower Playchool” was a great school,
not in a hurry for the right answer. It’s a
classroom where confusion and mistakes are
welcome, a safe place where children
can ask the same question again, learn
imperfectly, and grow comfortable with

We are in no hurry to
make children “catch up.”
We simply want to walk
with them—at their own
pace.



the part of themselves that is still trying
to figure it out.

We walk with them through their lessons
and through their growing pains. From
after-school tutoring and life guidance
to an exploration and counseling, our
goal is not to raise their grades, but to
help them learn this simple truth: You
are worth waiting for. And you are worth
believing in.

“Empower Playchool”
learning and empowerment
courses

Total of **3,300** participants



Inviting Youth to Redefine "Success" and "Self"



To young adults, we speak in a different
tone.

Through the Youth Improvement Pro-
gram, we encourage them to redefine
"success" and "self" to understand that
they don't have to leave their home-
towns or themselves to begin a mean-
ingful journey.

In a mountain village, an 18-year-old boy
joined a customer ownership and business
management course for the first time. It was
also the first time someone ever asked
him, "What do you enjoy doing?"

In an urban community on the city's edge,
a girl who was planned to drop out of
school returned to the classroom with the
support of social workers and teachers.
Today, she's helping younger children re-
cap the work she once struggled to do. "I
can do it."

764 youth case services

762 employment counsell-
ing services

40 individuals successfully
employed



1,625 instances of participa-
tion in employment training

courses across **105**
sessions



For senior adults, we do more than offer care. We help them reopen the drawers where their dreams were kept.

In their “third act of life,” many have learned new skills: coffee brewing, baking, hair therapy, and even creating their own small businesses. What we see is a transformation... from being recipients of care to becoming people who inspire others. Their lives haven’t come to a stop, but have entered a new chapter of possibility.

What we have learned from walking alongside them is this: when we are patient enough to walk beside them, they can rise again and step into a new and vibrant chapter willing to unfold.

Senior Empowerment:

Provides skills training and workplace practice for middle-aged and elderly individuals.

Neighborhood Long-Term

Care Stations:

Provides care visits, health promotion, lifelong learning programs, and case services to prevent and delay functional decline.

Senior empowerment programs and advocacy events

1,939
participants

Long-Term Care Station and Lifelong Learning programs

15,333
participants

Intercultural Community-Based Support

*Bridging Cultures Through Listening,
Presence, and Care*





Intercultural Bridging Cultures Through Listening, Presence, and Care Community-Based Support

We have never believed that “worldwide” equals “universal.”

Beyond the mountains, in long forgotten villages, our colleagues travel along winding roads not only to deliver supplies, but also quietly ask, “What are you doing?”

In old apartments of port cities, a new immigrant mother returns home from her language class, her child tugging at her sleeve, hungry and restless. She worries about the unfamiliar words in her child’s curriculum. A social worker sits beside her, explaining each line, and in that moment, she feels less alone.

This is what companionship looks like: not just a “service,” but a respectful meeting between cultures, a quiet gesture of understanding.

In 2013, we strengthened networks of care across Taiwan—linking indigenous and non-indigenous families into a shared web of support. Our team members do not enter communities as outsiders, but as learners, taking time to listen, to adapt, and to become part of the local rhythm.

A home visit is more than a routine check: it's an exchange of stories across generations.

In indigenous long-term care villages, health workers, we meet with the elders—smoking and laughing together, as while they share their wisdom for their grandchildren. In remote villages, children discover their identity through tutoring sessions and cultural talent programs. They learn to say “I am” with confidence.

In immigrant families, our work goes beyond language to help new families thrive.

One mother from Vietnam, uncertain if she could speak, now teaches others how to wrap spring rolls at family day. A second-generation girl found confidence through call art and learned to look proudly in the mirror and smile at the person she was.



“Companionship” is never a one-time act.

It’s a journey woven from many cultures, walked together—with listening, patience, and shared living.

Indigenous Services

Indigenous Family Services

Collaborating with local governments, operating family service and support centers, building networks of cultural and community-based support. These services restore family foundations and foster physical, emotional, and spiritual well-being.



Indigenous Industry

Employment

Supporting Indigenous industry development by providing employment opportunities, vocational skill training, and local entrepreneurship programs. These efforts help create community-based workplaces and businesses, encouraging youth to return home and revitalize rural economies.

Nationwide **11** Indigenous Family Service Centers

1,444

Family cases served

Conducted **210**

Cultural Health Station
supervisory sessions



581 service instances of cultural and arts engagement for rural community children



6 children saved for
in Indigenous dispute centers





New Immigrant Services



In Nashville, the Nashville-based Western partners with the government to operate the New Immigrant Family Service Center, offering intercultural and innovative programs that strengthen family ties and support community integration. Beyond daily consultations, we guide new immigrants through parenting, employment, and social participation. We help to establish cooperative labor groups so new families can grow stronger together through entrepreneurship.

645 family cases served

1,854 consultation sessions

7,802 instances of participation in outreach and program activities

Disaster Relief and Community Safety

Holding Up a Roof for Families
Amid Storms and Uncertainty



Disaster Relief and Building Resilience for Families and Communities



This year, from earthquakes to wildfires, from the edges of mountains and over to distant oceans, the first-responders stood as a steady presence, helping families have more resilient ways of living.

A bag of food, a pair of work gloves, a repaired roof—these small acts became our language of care in moments when mobility was shaken.

1

When Crisis Strikes: Sustaining Daily Life

In 2023,
through LiveLife Center Platforms and Hotline Referrals, we
provided **over 2.06 million** services (estimated)

Delivered **610,495** food & essential goods

Provided **23** years of emergency financial assistance

Refused **571** families for mental health support evaluation

Because safety is not the absence of disaster—



it is the
assurance that
when disaster
comes,
someone will be
there to catch
you.



Offered **197** cases

of material assistance and home reconstruction

Each one a small thread of warmth woven
across the fractures of daily life.



Following the Hualien earthquake:

402 instances of individuals received living subsidies.

200 education grants provided

54 homes repaired

2

Disaster Preparedness and Emergency Relief

From Typhoon Katrina to the Hualien Wanning earthquake, our work began **before disaster** struck.

Reached **2,000+** participants in disaster preparedness workshops.

Established **11** community food storage sites in remote areas, regularly replenished to ensure readiness.

During emergency shelter operations:

2,634 instances of individuals received temporary shelter

6,823 meals provided

342 emotional and stress relief support sessions provided

We do more than deliver food,
tools, and materials.



With every action,
we were saying,
"You are not alone."

True safety does not mean nothing bad will ever
happen—it means that even when everything does,
someone will come.

This year, we were not making miracles.
We simply walked into the storms and the broken
spaces again and again,
offering practical care that helped families hold
onto the ordinary parts of life.

Typhoon Kalma relief:

12 homes rebuilt,

16 families received emergency funds.

Global Community Support & Relief

Love Without Borders



Global Community Support & Relief

Love Without Borders



We have not forgotten the world beyond our shores.

Through our overseas partnerships, The Heart of Good Mission stands the next to children and families in hardship overseas. By connecting Taiwanese sponsors with local organizations and governments abroad, we build community-based programs tailored to each region's unique needs. These partnerships not only support children directly, but also strengthen the capacities of local institutions to create a lasting impact.



Through overseas child sponsorships
871 children and youth supported



Following the 2016 Pensacola floods in ages, The Habitat for Humanity multi-local cross-border partnerships to support families facing severe disruption. Coordinating with local efforts, we provided hot meals, drinking water, blankets, and emergency supplies for residents affected by flooding and local crises. Teams assisted elderly and vulnerable households with home cleaning and debris removal, supplied tools and safety equipment, and helped repair damaged community facilities, including recreation shelters and medical centers. Beyond material relief, social workers and partner volunteers offered emotional support and community-based recovery programs, helping families cope with stress and rebuild a sense of stability.



134 households

benefited from the 2016
Pensacola flood relief
efforts.





Community-Based Employment & Livelihood Programs

Creating Employment and Empowerment
Within Communities





The National Food Worker's union, witness to community livelihood struggles decades ago in the 1970s, advocates now a doorway to opportunity. To equip indigenous youth in Thailand with practical skills, our founders, within this era, established the Rajabhat National Training Center in 1988. From there, generations of young people learned trades that shaped their futures.

More than sixty years later, when the April 1st Thailand earthquake and numerous typhoons brought over 100,000 in regional losses and left many without work, we launched the Worker-Business Program to help families regain stability. Through skills training, short-term employment, and on-site rebuilding work, the program supports households in restoring their homes, livelihoods, and dignity.



These jobs are more than a means of income—
They are a way for individuals to say,

"I can contribute too."



Today, The Northwest Indian Center continues this legacy through community-based employment and skills development programs. We offer workshops on land rights, garden planning, and hands-on training for individuals facing economic vulnerability. In rural areas, we also operate community farms and food-and-agriculture-learning sites that strengthen local food systems and empower small farmers.

Whether income is generated, or not, from community farms or urban production, it is relationships our support can, work to help more families move toward stability.





Work-for-Recovery Program

2,799 work opportunities created
17,831 hours of meaningful employment



Community Employment & Skills Development

12,366 instances of workplace internships
and part-time placements

1,163 training instances through
skill-development programs

129 families receiving ongoing emotional
and social support



Service Map



Financial Report

2022 | New York State Budget (NYSB)



Annual Income Budget/Target

\$588,998,111



Target Achievement Rate

113%

INCOME

\$667,373,978



\$667,373,978



\$515,803,209



\$14,271,893



\$86,078,629



\$30,721,548



\$20,829,918

\$614,704,969

EXPENDITURES



\$279,493,162

1. Domestic Child and Youth Services

44,442 instances of financial aid; 402 scholarships, emergency and special talent grants; 447 foster-families; 9,144 service instances; cases of family violence; 4,498 instances of participation in lecture gatherings; 148 instances of participation in the summer camp and child/young adult-up event.

2. Community Care Homes

Provide community-based support to 444

living care cases; 494 service instances of family peer and gatherings, and meetings support, and other circumstances.

3. Out-of-Home Care

1. Apple Children's Home: 44 cases; 444

placements; 34,344 person-times of care and companions; 4,444 person-times in learning and counseling programs; 444 follow-ups after discharge.

2. Mountain Road Youth Home: 44 cases; 444

placements; 4,444 person-times of care programs; 4,444 person-times in learning, growth, and counseling programs.

3. Family Like(-) Group Homes: setting up 44

homes recommended by the New Taipei City and Pingtung County government; 444 service cases; 4,444 early childhood intervention/psychotherapy services; 44,444 learning and activity participations; fair-hung group homes: 44 service cases.





1. Child Development Programs:

4,400 increases of participation in "Response Play, school" courses.

2. Youth Employment/Training:

388 youth-carey, 762 women counseling sessions, 448 employed, 5,420 trainees across 100 sessions.



3. Material Aid & Emergency Relief: 2,014,000

random donations, 400,000kg of supplies/donated, 20 emergency relief cases, 100 cases of material assistance, 2 home repairs, 40% cases transferred to other, or long-term aid, 600 relief contributions/requests.

4. Disaster Prevention & Relief:

1. Preparedness: 3,000 increases of participation in community disaster awareness sessions, 1,400 increases of participation in workshops and training, 600 disaster drills, 100 household storage/disaster safety maintained.

2. Relief & Recovery: 10 disaster support for the flood, earthquake and typhoon (donor, disaster, and flood), 2,400 emergency shelter cases, 4,000 meals supplied, 800 professional support sessions, 20 home rebuild/repair, 100 families received emergency or education funds, 60 households received financial/psychological support, 1000 material distributions, 2,000 increases of participation in flood-hit recovery Program. 3. Insurance: Japan Nippon Fire Insurance flood relief, 100 households assisted.

5. Social Enterprise Services: 10 small business empowerment class, 5 social enterprise initiatives, 14,000 work hours earned, 800 visitors, 1,000 disaster-affected items are trained, 100 vulnerable families supported, 14,000 part-time placements.

6. Corporate Volunteer ESG/CSR Projects: 10 events engaging, 1,000 participants.



overseas child sponsorships provided living and educational support for **40%** disadvantaged children and youth abroad.



1. **Family Support** 11 indigenous family service centers in New Taipei, Taoyuan, Pingtung, Miaoli, Taichung, and Nanjing **5,000** consultations; **1,000** family cases; **10,000** program participants; **400** children in volunteer programs; **100** case study visits; and **1,000** activity participants through indigenous elders and families mobile service offices commissioned by Taoyuan City government; **70** children served for in-flight feeding program; (Minister Momoi's daughter **100** consultations; **100** cases; **700** program participants.

2. **Industry Empowerment** 6 agriculture, craftsmanship initiatives; **40** trainees; **6,000** trainee hours; **10** social farm and agricultural education bases established.



1. **Elder Services** 120 cases; **3,000** visits of home visit, check up call, and long-term care services in facilities; **10,000** participants in long-term care facilities and lifelong learning programs.

2. **SD+ Empowerment** 111 participants in community advocacy; **1,000** in empowerment programs; **100** internships; **60** resource collations; many **700** consultations; **100** elder leaders; **100** leader interviews; **600** total service hours by elder leaders; **100** volunteer training participants; **400** volunteers; **4,000** service hours.



New Immigrant Services: Operating Marketing
New Immigrant/Family Service Center, 488 cases; 3,362 individual services; 5,884 consultations; 3,882 program participants; established 1 woman's home cleaning cooperative.



Items	Amount (NTD)	Total	
Annual Income Target		688,888,111	
Achievement Rate		113%	
Income		682,373,408	100%
Donation Income	128,833,209		19.0%
Government Subsidies	13,721,883		2.0%
Commercial Projects	86,218,428		12.6%
Sales of Goods/Services	28,721,103		4.2%
Other Income	20,829,285		3.1%
Expenditure		616,783,949	90.3%
Child Sponsorship & Family Care	368,697,137		60.1%
Immigrant Services	68,732,811		10.1%
Global Community Support & Relief	5,889,418		0.9%
Education & Community Empowerment	19,439,864		2.9%
Disaster Relief & Community Safety	168,137,178		26.0%
Gr- Senior Engagement & Advocacy	11,213,583		1.7%
New Immigrant Services	4,851,328		0.7%
Fundraising & Administration	128,843,362		19.0%
Surplus			7.7%



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20th Term

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Content



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